



GRI Standards: Core Table VanDrie Group

GRI Module	Disclosure	Page	Reference
FOUNDATION			
GRI 101			
1.1	Stakeholder Inclusiveness	<i>p. 20, 21</i>	The VanDrie Group works together with different stakeholders. We have identified these stakeholders in the CSR report 2018. For example: employees, veal farmers, suppliers, customers, consumers, shipping agents, authorities, NGO's, dairy farmers, inspection authorities, sector organisations and research and knowledge institutes. The VanDrie Group introduced the 'VanDrie Dialogue' in 2017. For the VanDrie Group, cooperating and creating support for changes are valuable pursuits, which is why active stakeholder participation is made part of the CSR strategy. A VanDrie Dialogue will be organised at least once a year. The specific outcomes of the stakeholder engagement processes are reported in the CSR report 2018.
1.2	Sustainability context	<i>p. 10, 26, 27</i>	The VanDrie Group reports its performance in the wider context of sustainability. In the CSR report 2018 the organisational goals are linked with the Sustainable Development Goals (SDGs). The operational, strategic, financial and societal risks are described. In the chapter 'The VanDrie Group in Society' in the paragraph 'Risks and Management' is the role of the VanDrie Group discussed relating to social, economic and environmental topics and strategy.
1.3	Materiality	<i>p. 22, 27</i>	The VanDrie Group materiality matrix was updated in 2018. The materiality matrix identifies the most important issues and the influence on stakeholders and the significance for the VanDrie Group. See chapter 'The VanDrie Group in Society' in the CSR report 2018. In the paragraph 'Risks and Management' the impact on the economy, environment and society are discussed.
1.4	Completeness	<i>p. 51</i>	The completeness of the CSR report 2018 is discussed in the chapter 'Scope'. It considers the topic boundaries, reporting period and materiality. The reporting period is January 1, 2018 - December 31, 2018. The CSR report was published on June 28th, 2019.
1.5	Accuracy	<i>p. 52</i>	The CSR report 2018 indicates the data that have been measured. See chapter 'Assurance'. The qualitative statements in the report are consistent. The accountant Mazars evaluated the data and states that there is a limited degree of assurance. Mazars only checked the Dutch data referring to number of employees, FTE's, proportion of female-male employees, sickness related absences, electricity -, water -, gas consumption by the Dutch VanDrie Group slaughterhouses and feed producing locations, antibiotics dosages, number of recalls and number of audits.
1.6	Balance	<i>p. 33, 38, 42, 43, 47, 48</i>	The CSR report 2018 reflects on both positive as negative aspects of the performance. See for instance the dilemma's as described in the report on innovation, transparency, packaging, regionalization and reduction of antibiotics.
1.7	Clarity	<i>p. 58</i>	The report includes different infographics helping to make the information in the report accessible and understandable. A list of terms is included in this document. The CSR report is published online and accessible via www.vandriegrup.com/csr . The report is available in Dutch, English, German, French and Italian. A print of the report is to be requested via contact@vandriegrup.com
1.8	Comparability	<i>p. 5</i>	Different data in the CSR report 2018 are comparable on a year-to-year basis. In the chapter 'What is New' the changes of topics are discussed. The Transparency Benchmark of the Dutch Ministry of Economic Affairs and Climate gives an appropriate benchmark to compare VanDrie Group's performance with other companies in the same field. The VanDrie Group is involved in the Transparency Benchmark for more than six years.
1.9	Reliability	<i>p. 52</i>	External assurance has been carried out by Mazars. See chapter 'Assurance' in the CSR report 2018.
1.10	Timeline	<i>p. 51, 52</i>	The VanDrie Group publishes a CSR report every year. The CSR report 2018 was published on June 28, 2019.
2.1	Applying the reporting principles	<i>p. 51, 52</i>	The VanDrie Group applies with all reporting principles as stated in GRI 101 section 1. The VanDrie Group reports information about the process for defining the report content and the boundaries and how the reporting principles are defined in the chapters 'Scope' and 'Assurance'. This is in accordance with GRI 102.46.

GENERAL DISCLOSURE

102-1	Name of the organisation	<i>p. 9, 10</i>	VanDrie Group, see chapter 'About the VanDrie Group'.
102-2	Primary brands, products and services	<i>p. 10</i>	Primary brands: VanDrie Group Quality Veal, Vitender, Friander, Peter's ,Farm, Finesse de Veau and Tendriade. Convenience brands: JAN and Gourmet. Primary products: veal, calf skins and calf feed. See also paragraph 'Profile VanDrie Group' in the report.
102-3	Location of the organisation's headquarters	<i>p. 56</i>	Mijdrecht, the Netherlands
102-4	Number of countries operating	<i>p. 9</i>	Five namely: The Netherlands, Belgium, France, Germany and Italy. See also chapter 'About the VanDrie Group' of the report.
102-5	Nature of ownership and legal form	<i>p. 9, 10</i>	VanDrie Group is a family business and legal ownership lies with the three directors: Mr. Rene van Drie, Mr. Jan van Drie and Mr. Herman van Drie. René van Drie is a Dutch national and was born on 4 January 1965. René van Drie is responsible for the general leadership of the VanDrie Group. In addition, he is administrator of the Calf Industry Association (Stichting Brancheorganisatie Kalversector; SBK). Jan van Drie was born on 22 April 1959 and is a Dutch national. Jan van Drie is responsible for the purchase of calves with in the VanDrie Group. In addition, he is an active member of the board of the Vee & Logistiek Nederland Working Party. Herman van Drie is a Dutch national and was born on 8 August 1968. Herman van Drie is responsible for veal sales within the group. Board term limits do not apply. Within the leadership of the VanDrie Group, the aim is to remain within the Balkenende standard (Balkenendenorm) when it comes to remuneration policy. The Balkenendenorm is a set of Dutch legal and voluntary regulations for directors in the public sector. There is no policy in respect of allocating performance bonuses.
102-6	Markets served	<i>p. 10</i>	VanDrie Group exports its products to more than 60 countries worldwide. The export in 2018 by the Dutch VanDrie Group slaughterhouses was as follows: 23% Italy, 23% Germany, 15% France, 22% other EU, 10% non EU. The company serves the food sector, leather industry, animal feed market and the cosmetic and pharmaceuticals industry. These sectors and industries represent a broad range of customers like wholesalers, retailers, supermarkets, butchers, hotels, restaurants, caterers and the institutional market.
102-7	Scale of the organisation	<i>p. 6, 7</i>	Turnover ± 2.14 billion euro, net profit ± 92 million euro, net profit margin 4.3%. Amount of slaughtered calves: 1,5 million (73.3% production in the Netherlands, 4.5% in Belgium, 22.2% in France). Amount tonnes production Animal feed: 420,314 (73.8% production in the Netherlands, 5,2% in Germany, 21 % in Italy). Amount processed calf skins: 1,4 million (100% in the Netherlands). Total amount of employees in 2018: 2468 (the number of employees by country and specialisation is reported in the CSR report 'summary'). Total number of operations: 27.
102-8	Information on employees and other workers	<i>p. 6, 7</i>	Total amount of employees 2468. 76% male, 24% female. 90% permanent employment, 10% temporary employment. Almost all Dutch employees are subject to a collective labour agreement. See 'Summary 2018' of the report.
102-9	Supply Chain	<i>p. 10, 11</i>	A description of the supply chain is given in the chapter 'About the VanDrie Group'.
102-10	Significant changes to the organisation and its supply chain	<i>p. 33</i>	The VanDrie Group took a majority interest in the Dutch slaughterhouse Ameco in 2018. The VanDrie Group also took over the Italian company Serum after a majority share was obtained in 2017.
102-11	Precautionary principle or approach	<i>p. 26, 27</i>	See paragraph 'Risk Management' in the report.
102-12	External initiatives	<i>p. 48, 39</i>	VanDrie Group endorses the OECD Guidelines for Multinational Enterprises. VanDrie Group also commits to the set principles of the Global Roundtable for Sustainable Beef. The VanDrie Group underscribes and acts to the COV Meat Sector Code of Conduct.
102-13	Membership of associations	<i>p. 33, 39, 48</i>	The VanDrie Group is member of the International Meat Secretariat (IMS), Central Organisation for the Meat Sector (COV), Nevedi (Dutch Feed Industry), the Foundation for Quality Guarantee of the Veal Sector (SKV), the Foundation Branch organisation of the Veal Sector (SBK), member of the Global Roundtable for Sustainable Beef (GRSB), and affiliated with the Confederation of Dutch Industry and Employers (VNO NCW), partner of the knowledge intensive community FoodValley, platform-member of The Netherlands Country of Food (NLVL) and member of AgriNL a network of large Agribusinesses in the Netherlands.
102-14	Statement from Senior Decision maker	<i>p. 3</i>	The CSR report 2018 contains a foreword by the Director Corporate Affairs.
102-15	A description of key impacts, risks, and opportunities.	<i>p. 18, 26, 28, 22</i>	A description of the impacts, risk and opportunities are given in the paragraphs 'Trends and developments', 'Risk Management' 'SWOT Analysis', and material topics in chapter 'The VanDrie Group in Society'.

102-16	Values, principles, standards, and norms of behavior	<i>p. 47, 48</i>	The VanDrie Group places great store by ethical behaviour from all employees, veal farmers, transporters and other partners. The groups works with living animals and food products of animal origin. As such, the VanDrie Group believes it is important that work is carried out in a respectful way throughout our chain. For example the group asks its suppliers of raw feed materials about how they comply with human rights and that they ensure no use is made of child labour.
102-17	Mechanisms for advice and concerns about ethics	<i>p. 26, 44</i>	The Safety Guard quality system addresses environmental issues which are discussed in the board. Every company in the group has a labour department where complaints about discrimination and labour issues could be addressed. Animal welfare officers are appointed in the different slaughterhouses.
102-18	Governance Structure		The board meeting - in which various directors of the VanDrie Group companies are represented - takes place at least five times a year. The purpose of this consultation is to evaluate draft policy and policy implementation, and to initiate new operations. The group's various operating companies are managed from the forum of this meeting.
102-21	Consulting stakeholders on economic, environmental, and social topics	<i>p. 19, 20, 21, 24, 35, 46</i>	Stakeholders are annually consulted about economic, environmental and social topics.
102-40	List of stakeholders Groups	<i>p. 20, 21</i>	The VanDrie Groups' stakeholders could be divided in primary and secondary stakeholders. Primary stakeholders are dairy farmers, veal farmers, suppliers, clients, transporters and employees. secondary stakeholders are universities, consumers, government, NGO's, industry associations and controlling agencies.
102-41	Collective bargaining agreements		See GRI 102-08.
102-42	Identifying and selecting stakeholders	<i>p. 20, 21</i>	The VanDrie Group conducts an extensive stakeholder analysis every year. The identified stakeholders are being involved in different processes within the company or invited for the VanDrie Dialogue. Primary stakeholders are dairy farmers, veal farmers, suppliers, clients, transporters and employees. Secondary stakeholders are universities, consumers, governments, NGO's, industry associations and controlling agencies.
102-43	Approach to stakeholder engagement	<i>p. 20, 21</i>	The VanDrie Group organises a VanDrie Dialogue each year. Via social media and the website the company shares news about its production chain, events and markets. The VanDrie Group attends several exhibitions for consumers and B2B relations. See for more information the chapter 'Dialogue with our stakeholders'.
102-44	Key topics and concerns raised	<i>p. 20, 21</i>	In the CSR report 2018 two key-topics were discussed. The topics discussed animal health and the reduction of antibiotic use. These topics were discussed during the VanDrie Dialogue. See chapter the 'VanDrie Dialogue'.
102-45	Entities included in the consolidated financial statements	<i>p. 6, 7</i>	The financial statements are based on the Van Drie Holding's results. For statements about the results see 'Summary' in the report. The specified turnover data can be found in the VanDrie Group's financial annual report. The financial report 2017 is filed with the Dutch Chamber of Commerce.
102-46	Defining report content and topic boundaries	<i>p. 26, 51</i>	See the paragraph 'Risks and Management' and the chapter 'Scope' in the report.
102-47	List of material topics	<i>p. 22</i>	See the paragraph 'Material Topics' in the report
102-48	Restatements of information		None.
102-49	Changes in reporting	<i>p. 5</i>	Some minor changes were done in the report structure. Additional information was added about trends and developments even as a SWOT Analysis. This is discussed in the chapter 'New in this Report' in the report.
102-50	Reporting period	<i>-, 51</i>	January, 1 2018 - December, 31 2018.
102-51	Date of most recent report	<i>p. 51</i>	June 28, 2019
102-52	Reporting cycle	<i>p. 51</i>	The reporting cycle is annual.
102-53	Contact point for questions regarding the report	<i>p. 58</i>	E-mail: contact@vandriegrup.com or telephone: +31 (0)55 5492152
102-54	Claims of reporting in accordance with the GRI Standards	<i>p. 51</i>	See the chapter 'Scope' in the CSR report 2018.
102-55	GRI content index		•
102-56	External assurance	<i>p. 52</i>	See the chapter 'Assurance' in the CSR report 2018.

MATERIAL TOPICS

Pillar our organisation

GRI	Management Approach		
103-1	Explanation of the material topics and its boundaries	<i>p. 22, 30, 32, 33, 34</i>	In the paragraph 'Materiality Matrix' a number of material topics are identified. Those material topics are further explained under the CSR pillars. The material topics for the pillar 'Our Organisation' are: - governance & policy, - improving sustainability of chain partners, -collaboration & certification, - suppliers & distribution, - company profit & other ways to create added value, -tracking & tracing / blockchain, - better life hallmark, -quality certificates, - long term strategy. The CSR report focuses on three main topics: 1) governance & policy, 2) long term strategy and 3) company profit and other ways to create added value. These three topics have either the most impact on the company or are of importance for our stakeholders. This is explained in chapter 'Scope'. Due to competition reasons we decided not to report extensively about the other mentioned material topics. The material topics have impact on the whole value chain of the VanDrie Group. With 27 companies that are active in more than 60 countries worldwide the impact is broad.
103-2	The management approach and its components	<i>Governance & Policy</i> <i>p. 27, 30, 32</i>	We strive to achieve a safe working environment and healthy, skilled employees within all of our companies. We want employees to feel at home in the organisation. Our daughter companies have their own policies concerning working conditions and facilities. The directors and HRM employees are responsible for the execution of these policies. Every year the policies are reviewed within the organisations.
		<i>Long term strategy</i> <i>p. 27, 30, 33</i>	We want to make our production chain more sustainable. We search for alliances to achieve this. Our daughter companies are responsible for their own goals and ambitions within this field. They share their goals, ambitions and results in a yearly report that is shared with the direction of the VanDrie Group. In the CSR report the long-term commitment on the opening of new markets is discussed, as an example of our long-term effort.
		<i>Company profit & other ways to create added value</i> <i>p. 27, 30, 33</i>	In the CSR report 2018 the take-over of Serum is discussed and the achievement of a majority share in Ameco. The owners of the company are responsible for the business strategy and possible expansions. An instrument to broaden our markets is marketing. In the CSR report the new project 'Trusted Veal from Europe' is discussed.
103-3	Evaluation of the management approach	<i>p. 26</i>	The company is audited by a diverse range of clients, accountants, controlling institutions and authorities. The results of these audits are discussed within the board of directors and within the Safety Guard platform and by the individual companies in the specific scope of research. Necessary improvements will be incorporated in the quality system Safety Guard.

Pillar: Food Safety

GRI	Management Approach		
103-1	Explanation of the material topics and its boundaries	<i>p. 22, 38, 39</i>	In the Materiality Matrix are several material topics identified. These material topics are further explained under the pillar 'Food Safety'. These are: -food safety & public health, -production of reliable and responsible veal, -zoonosis, -food defense. The CSR report discusses all of the identified material topics.
103-2, 416-2	The management approach and its components	<i>Food safety and public health</i> <i>p. 22, 31, 38, 39</i>	Safety and quality come first. We strive to guarantee safety and quality 100% thanks to our own quality system, Safety Guard. Safety Guard is based on the ISO 22000 and 14001 guidelines, the Food Safety Supply Chain System and the international BRC, IFS and GMP+ schemes. In 2018 there were two recalls.
103-2	The management approach and its components	<i>Production of reliable and responsible veal</i> <i>p. 38, 39</i>	Keeping, transporting and slaughtering of animals is bound by stringent regulations. The VanDrie Group works to the highest standards and its work is inspected daily by authorities such as the Netherlands Food and Consumer Product Safety Authority (NVWA). We impose stringent conditions on ourselves and our suppliers. The VanDrie Group handles a black list for commodity suppliers who could not cope with the standards of Safety Guard. We help those suppliers to improve their results. In case there is no improvement we cease the collaboration. To safeguard food safety and guarantee integrity, we take the measures as discussed in the CSR report.
103-2	The management approach and its components	<i>Zoonosis</i> <i>p. 38, 39</i>	Zoonosis are infectious diseases. We do our utmost best to prevent outbreaks of zoonosis. Good husbandry management is key. The use of hygiene is important. We inform customers about responsible preparation of meat products.
103-3	Evaluation of the management approach	<i>p. 26</i>	The company is audited by a diverse range of clients, accountants, controlling institutions and authorities. The results of these audits are discussed within the board of directors and within the Safety Guard platform and by the individual companies in the specific scope of research. Necessary improvements will be incorporated in the quality system Safety Guard.

Pillar: Animal Welfare

GRI	Management approach		
103-1	Explanation of the material topics and its boundaries	<i>p. 22, 30, 42, 43, 44</i>	In the Materiality Matrix are several material topics identified under pillar 'Animal Welfare'. These are: -animal welfare, -prevention of animal diseases, -reduction of use of antibiotics, -development of stables, -healthy calves, responsible transport of calves, -welfare in slaughterhouses. The CSR report discusses all of the identified material topics, in the chapter 'Animal Welfare'.
103-2	The management approach and its components	<i>Reduction of antibiotics p. 42</i>	The use of antibiotics in livestock farming and its relationship to the growing resistance to antibiotics is receiving a lot of attention in the public discourse. The VanDrie Group wants to reduce use of antibiotics. The management approach is discussed in the report.
103-2	The management approach and its components	<i>Responsible transportation of calves p. 43</i>	If you want to transport calves responsibly, you must consider the quality of the means of transport, the experience of the driver, climate control, and the opportunities for the calves to drink and lie down during transport. The VanDrie Group therefore transports calves with comfort-class cattle trucks. These trucks are equipped with climate control, additional shock breaking, straw bedding and unlimited access to water. The VanDrie Group discusses the facilities of these trucks in the report.
103-2	The management approach and its components	<i>Animal welfare p. 43, 44, 45</i>	Good accommodation, feed and care are decisive factors for healthy calves and animal welfare. The first weeks of the calves' lives are crucial to their later growth performance and health. We cooperate with different stakeholders to make improvements. One of these cooperations is the KVS (Calf Following System).
103-2	The management approach and its components	<i>Development of stables p. 43</i>	It is important that our calves are proved with proper accommodations. Our calves are free to walk around in groups, the stalls are ventilated and there is sufficient daylight. The VanDrie Group participated in the development of subsidy process for ammoniac reduction and animal friendly floor in stables.
103-2	The management approach and its components	<i>Welfare in Slaughterhouses p. 44</i>	The VanDrie Group places great store by ethical behaviour from all employees, veal farmers, transporters and other partners. We work with living animals and food products of animal origin. As such, we believe it is important that work is carried out in a respectful way throughout our chain. In the report is the management approach discussed.
103-2	The management approach and its components	<i>Prevention of animal diseases p. 42</i>	The VanDrie Group is affiliated with the Foundation for Quality Guarantee of the Veal Sector (Stichting Kwaliteitsgarantie Vleeskalversector; SKV). SKV plays an important role in preventing animal diseases. It has set up a quality system for tracing imported calves throughout the transportation process: the SKV Veal Calf Tracing Guarantee System (GTSKV). SKV and GTSKV are discussed in the CSR report.
103-2	The management approach and its components	<i>Healthy calves p. 42</i>	The VanDrie Group discusses its management approach to healthy calves in the CSR report.
103-3	Evaluation of the management approach	<i>p. 26</i>	The company is audited by a diverse range of clients, accountants, controlling institutions and authorities. The results of these audits are discussed within the board of directors and within the Safety Guard platform and by the individual companies in the specific scope of research. Necessary improvements will be incorporated in the quality system Safety Guard.

Pillar: Surroundings & Environment

GRI	Management Approach		
103-1	Explanation of the material topics and its boundaries	<i>p. 22, 30, 47, 48</i>	In the Materiality Matrix is only one material topic identified under pillar 'Surroundings & Environment'. This issue is Ethical norms. The VanDrie Group finds it important to share information about use of raw materials & fair trade, maximum value and responsible & sustainable purchasing. These topics are further discussed in the chapter 'Surroundings and Environment'.
103-2	The management approach and its components	<i>Ethical norms p. 48</i>	We comply with OECD guidelines for Multinational Companies with respect to chain responsibility. In addition, we endorse the UN's Universal Declaration of Human Rights. We have drawn up rules of conduct for our employees.
103-3	Evaluation of the management approach	<i>P. 26</i>	The company is audited by a diverse range of clients, accountants, controlling institutions and authorities. The results of these audits are discussed within the board of directors and within the Safety Guard platform and by the individual companies in the specific scope of research. Necessary improvements will be incorporated in the quality system Safety Guard.

LIST OF TERMS

AGRI-NL	Network of Dutch large companies in the agribusiness.
Assocarni	Italian association representing the Italian meat industry and trade.
ATEX	The name commonly given to the two European directives for controlling explosive atmospheres.
AVG	Dutch acronym for General Regulation on Data Protection – An European regulation which aims to protect private data of individuals
Blk	Better Life Hallmark - the quality mark of the Dutch Society for the Protection of Animals to support animal-friendly meat products.
BRC	British Retail Consortium – an international Food Safety Management standard.
BVK	Flemish acronym for Professional Association for the Veal sector.
CO2	Carbon dioxide.
COV	A Dutch acronym for the Dutch Meat Association.
CSR	Corporate Social Responsibility.
EEP	A Dutch acronym for Energy Efficiency Plan.
E-VEAL	An online learning course which aims to improve the professional skills of veal farmers.
FAO	Food And Agriculture Organisation of the United Nations - a specialised organisation aimed at eradicating hunger in the world.
Fefac	European Feed Manufacturers' Federation - represents, defends and promotes the interests of various national feed producing industries.
FSC	Forest Stewardship Council - an international organisation committed to the preservation and responsible management of forests worldwide.
GD	A Dutch acronym for the Animal Health Service.
GMP+	Good Manufacturing Practice - an internationally acknowledged scheme to guarantee animal feed safety in all links of the chain.
GTSKV	A Dutch acronym of a guaranteed tracing system for SKV veal calves - gives insight into the quality of veal calves that are transported from specific loading locations or collection centers to husbandries in the Netherlands.
GRI	Global Reporting Initiative - the international guidelines for reporting on sustainability and CSR.
GRSB	Global Roundtable for Sustainable Beef.
IFS	International Food Standard - is intended to be the an uniform control mechanism for food safety and quality of products.
IMS	International Meat Secretariat - represents the worldwide meat and cattle sector.
Interbev Veau	French National Interprofessional Association of Livestock and Meat.
ISO 14001	Standard that specifies the requirements for an environmental management system that enables an organisation to develop policies and objectives and to implement these.
ISO 17025	Standard that specifies the general competency requirements in respect for conducting tests and/or calibrations, including sampling.
ISO 22000	Standard that sets requirements for food safety management systems focused on all links in the food chain.
kWh	Kilowatt hour.
LNV	Dutch acronym for Ministry of Agriculture, Nature and Food Quality.
LTO	Dutch Acronym for Organisation for Agriculture and Horticulture - The main Dutch organisation that advocates for the position of farmers in the Netherlands.
m3	Cubic metre - measure of volume.

MRSA	Meticillin Restant Staphylococcus Aureus - a bacterium.
NEVEDI	The Dutch Feed Industry Association.
NGO	Non-Governmental Organisation - an organisation independent of the government and aimed at a supposed social interest in oneway or the other.
NVWA	A Dutch acronym of the Food and Consumer Product Safety Authority - the part of the government that supervises the health of animals and plants, the safety of food and consumer products and animal welfare.
OESO	A Dutch acronym for the Organisation for Economic Co-operation and Development.
R&D	Research and Development.
RI&E	Risk Inventory & Evaluation - refers to an inventory of the hazards within a company in respect of the safety, health and welfare of the employees.
RSPO	Roundtable on Sustainable Palm Oil - established to promote the growth and use of sustainable palm oil products.
Safety Guard	A quality safety system officially certified by Lloyd's Register Quality Assurance, the Food Safety Supply System. An unique quality system owned by the VanDrie Group.
SBK	A Dutch acronym for the Calf Industry Association - acknowledged in December 2014 by the Dutch government as a sector organisation.
SDa	A Dutch acronym for the Netherlands Veterinary Medicines Institute.
SDG	Sustainable Development Goals - a collection of 17 global goals set by the United Nations General Assembly in 2015 for the year 2030.
SGS	A world leading inspection, verification, testing and certification company based in Belgium. SGS is recognized as the global benchmark for quality and integrity.
SKV	A Dutch acronym for the Foundation for Quality Guarantee of the Veal Sector.
SVO Vakopleiding Food	A Dutch training center that provides practical education for professional in the food sector.
UECBV	European Livestock and Meat Trading Union.
TNO	Dutch Acronym for Organisation for Applied Scientific Research – A Dutch independent research center on applied sciences.
VBK	Flemish Acronym for Professional organisation for Belgium Veal farmers.
Vitaal Kalf	The quality management system for the Dutch calf husbandries. Translated as Vital Calf.
VLAM	Flemish Acronym for Flemish Center for Agro- and Fishery marketing.